United Kingdom and Ireland

(8% of respondents)

Organisation Who is the risk manager? 87% of respondents work within large companies (>250 staff headcount, >€50 m turnover) Typically between Male: 63% 36 and 45 years **15%** of respondents come from energy Female: 37% 31% earned between €60k and 100k per year Usually has more than 10 years of professional experience of respondents think that the risk manager is becoming the risk of respondents can contact the CEO directly. conductor by consolidating risk information to give a clear and of respondents believe their role is comprehensive view to the senior increasingly recognised internally

Activities of the risk manager

27%

33%

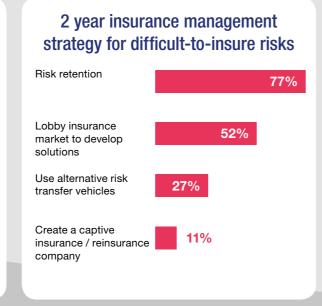


are in charge of Enterprise Risk Management (ERM) are in charge of both ERM and Insurance Management (IM)

are in charge of IM

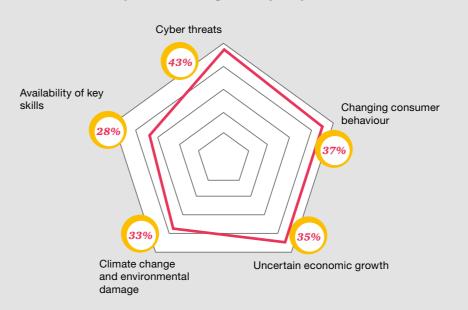
management

Top 3 ERM activities Risk identification, analysis, evaluation, prioritization and reporting Development and implementation of ERM governance, framework, processes and/or tools Development, implementation and assessment of risk culture across the organization 84%



Risk Management's stakes in 2018

Top 5 risks for growth prospects





of respondents are using data analysis to perform their risk / insurance activities

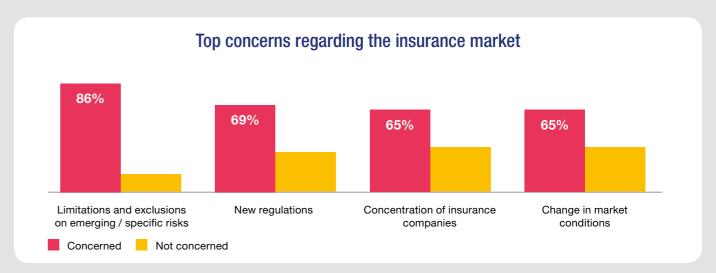


of respondents assess risks that could affect the relevance and viability of their organisation's strategy and objectives

Implications for insurance management



of respondents estimate that the involvement of their captive over the next 2 years will be more important in non-traditional lines of cover (examples: employee benefits, medical stop-loss, crime, political risk, trade credit, surety, intellectual property, supply chain risks, cyber risks)



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