

A GROWING ROLE IN DIGITAL TRANSFORMATION

67% of the risk managers use in their activities **innovative technologies**: data analysis, data visualisation, process automation and/or artificial intelligence.

Use of common technologies:

58% use web-based applications

53% use data analysis

35% use data visualisation

The main obstacles to the use of new technologies are the heavy investments they represent for the function (**55%**) and the lack of perceived added value for the function (**52%**).

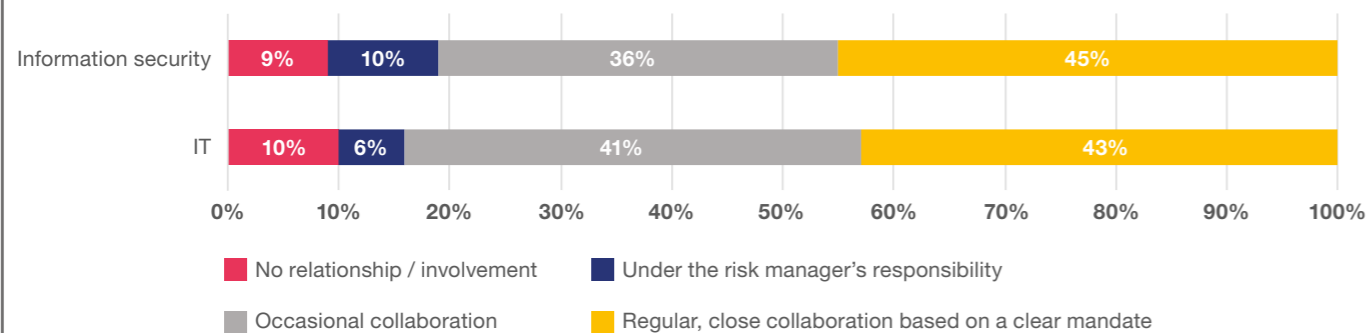


Cyber threats were identified by 69% of the risk managers using innovative technologies as one of the most critical risk to their organisation's growth prospects.

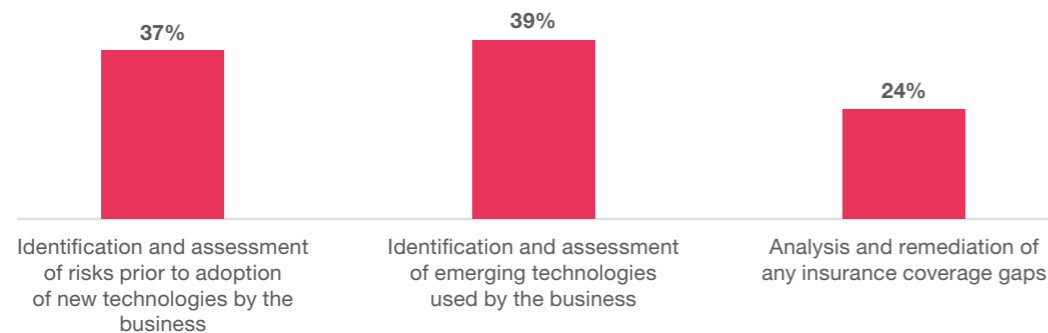


A strong and stable relationship with the IT and information security teams.

Risk managers' interactions with IT and information security teams

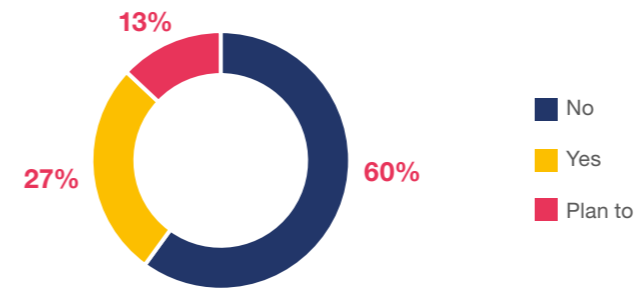


How do you deal with risks arising from emerging technologies?



INTEGRATING ENVIRONMENTAL SOCIAL GOVERNANCE (ESG) RELATED RISKS SHOULD BE THE FOCUS IN THE COMING YEARS FOR RISK MANAGERS WITH REGARD TO SUSTAINABILITY

Is the risk manager playing a specific role regarding ESG-related risks in their organisation?

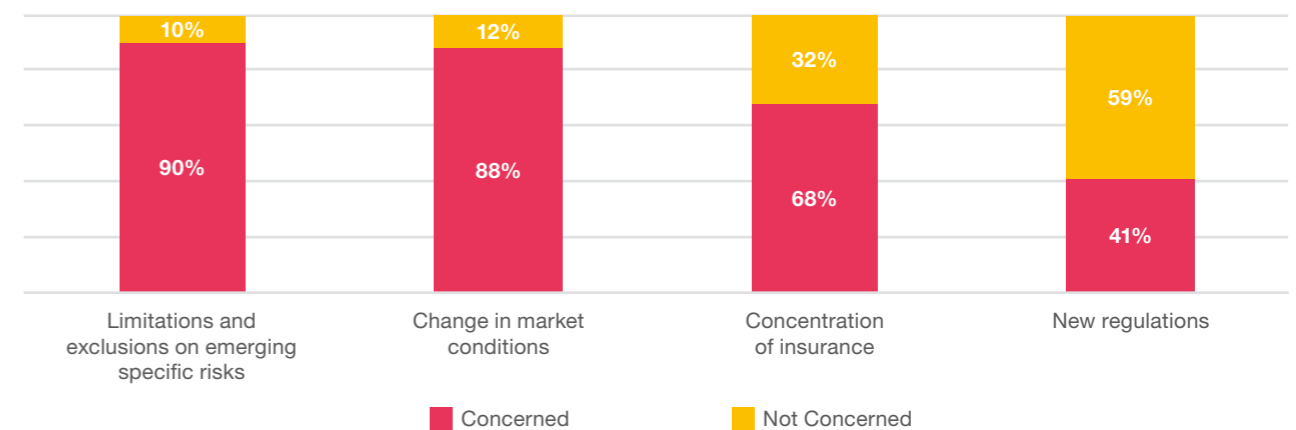


40% of risk managers are playing or are planning to play a specific role regarding ESG-related risks.

78% of the risk managers involved in sustainability are contributing to the development of ESG reports (risk mapping, extra-financial reporting), and **22%** are ESG coordinators within their organisations. Many face challenges integrating ESG risks into ERM risk analyses. The main ones are the difficulty of scoping sustainability risks (**81%**) and the limited knowledge of sustainability risks (**70%**).

TOUGHER INSURANCE MARKET CONDITIONS

Risk managers' concerns regarding the four following insurance market topics



Increased attractiveness of captives: **+28%**



Industry is the 1st sector of activity that currently uses captives (**41%**) and plans to use a captive within the next 2 years (**43%**)